

# **GRIEVANCE MECHANISM**

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#### 1. INTRODUCTION

The purpose of this document is to formalize the management of grievances from JK-1 stakeholders to minimize the risks to the business. The grievance process, outlined in the document, provides an avenue for stakeholders to voice their concerns and gives transparency on how grievances will be managed.

#### 2. SCOPE

The grievance mechanism procedure applies to all internal, external and vulnerable stakeholders identified for mill and registered Agri farms.

#### 3. TERMS/DEFINITIONS

**Grievance**: An issue, concern, problem, or claim (perceived or actual) that an

individual or community group wants addressed by the company

in a formal manner.

Grievance Mechanism: A formalized way to accept, assess, and resolve stake holders

complaints, concerning performance or behavior of the company, its contractors, or employees, includes adverse supply chain,

environmental and social impacts.

Internal Stakeholders: Groups or individuals within a business who work directly within

the business, such as employees.

**External Stakeholders:** Groups or individuals outside a business who are not directly

employed or contracted by the business but are affected in some way from the decisions of the business, such as customers,

suppliers, community and the government.

**Vulnerable Stakeholders:** Stakeholders who are at a higher risk of being negatively affected by the actions or decisions of an organization, industry, or project due to their lack of power or resources such as Religious Minorities, Women, Indigenous people and Disable persons.

#### 4. GRIEVANCE REPORTING CHANNELS

JK-1 will communicate this procedure to its internal and external stakeholders to raise awareness and offer transparency of how stakeholders can voice their grievances. Various channels for external and internal stakeholders to voice their grievances include:

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#### For Mill Site:

- Telephone: Stakeholders can contact to officers as follows
  - o PA to General Manager Plant: at +923377808397 ext. 97; or
  - o Dy General Manager Admin: at +923377808397 ext. 97; or mill ext no: 230
- Email: Grievances can be sent to raheel@jksugarmills.com
- Complaint Box: Stakeholders can complete a grievance form and put in complaint box fixed at different places in mill.

#### For Agri. Side

- Complainants can contact to grievance officers as follows
- Office Superintendent Cane department: 03006904278
- Office Superintendent Cane department: 03017201619
- Complaint Box: Stakeholders can complete a grievance form and put in complaint box fixed at different places in cane department and Yard.



#### 5. ROLES AND RESPONSIBILITIES

Roles	Responsibilities
Stakeholder Contact Officer	<ul> <li>Receive grievances and assign a grievance owner.</li> <li>Ensure the grievance mechanism procedure is being followed correctly.</li> <li>Liaise with the external and internal stakeholder(s).</li> <li>Maintains grievance register and monitor any correspondence.</li> <li>Monitor grievances and report finings to General Manager.</li> <li>Raise internal awareness of the grievance mechanism among employees and contractors.</li> <li>Fully aware and trained about Grievance mechanism</li> <li>Should be aware about grievance confidentiality</li> </ul>
Grievance Owner (GM Plant GM(Cane) Grievance Committee (GM,HODs)	<ul> <li>Investigating the grievance and liaising with the stakeholder contact officer.</li> <li>Developing resolutions and actions to rectify any issues.</li> <li>Follow up and track progress of grievance</li> </ul>
Head Office Grievance Committee  This committee need in case any stake holder haven't satisfy with the investigation of Plant Grievance Committee or if committee member have any grievance. In above both cases head office form a committee and solve grievance.	<ul> <li>Investigating the grievance and liaising with the stakeholder or with committee members.</li> <li>Developing resolutions and actions to rectify any issues.</li> <li>Follow up and track progress of grievance.</li> </ul>

#### 6. GRIEVANCE MECHANISM PROCESS

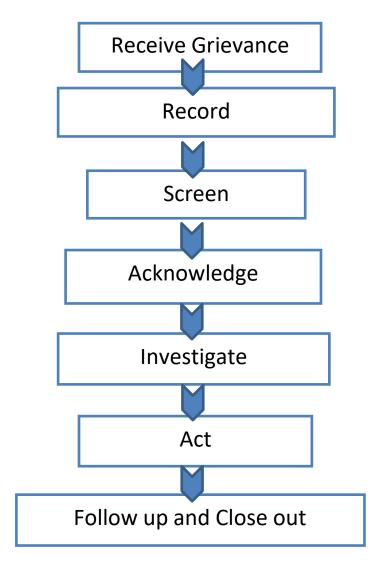
For grievances of a more serious or sustained nature, a formal grievance handling process may need to be accessed. When a formal grievance handling process is determined as required by the JK-1, it is characterized by the following features:

- **Confidentiality** The issue is only discussed with those that have a genuine need to know. These individuals may include the parties directly involved in the incident, witnesses, those who may make a decision on potential disciplinary action, and those involved in the investigation.
- **Fairness** Grievances will be fairly and impartially investigated with the view of a fair outcome for all parties.
- **Sensitivity** Certain grievances may involve particularly personal information about the individuals involved. These revelations will be dealt with in a sensitive manner.



- **Resolution** If a formal grievance processed is commenced it will be given the resources required to ensure that it is investigated and resolved in a timely.
- **No Victimisation** All parties (i.e. complainant, the person(s) complained about, and any witnesses) to a formal grievance will be advised that any form of victimisation or reprisal against any other party will result in immediate disciplinary action, which may include termination of employment.
- Anonymity- If a grievance is received anonymously, the Grievance owner will
  promptly address it after thorough verification in accordance with the established
  procedure

The flow chart below describes the grievance mechanism process to resolve any grievances:



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#### 6.1 Receive Grievance

#### Over the phone:

If a grievance is received over the phone, the stakeholder contact officer will complete a Grievance Lodgment Form (see annex I) for further processing.

#### Electronic:

The stakeholder contact officers receive all grievances that come through via email. The stakeholder contact officers will review the grievance form and process the grievance in accordance to this procedure.

#### Complaint Box:

The stakeholder contact officers receive all grievances that collect from complaint box. The stakeholder contact officers will review the grievance form and process the grievance in accordance to this procedure.

#### Formal and Informal way:

In formal way we follow the whole procedure mentioned below to solve any issue but in second way you can initially try to solve issue by contacting with other party to discuss problem and try to solve yourself.

#### 6.2 Record

All formal grievances will be logged in the Grievance Register (see annex II) for record of correspondence.

#### 6.3 Screen

Grievances will be screened depending on the level of severity in order to determine the grievance owner and how the grievance is approached. See below table categorizing the different levels:

Category	Description	Grievance Owner
Level 1	When an answer can be provided immediately and/or JK-1 are already working on resolution.	HODs, DGM(Cane)
Level 2	One of grievances that will not affect JK-1 reputation.	GM Plant, GM Cane
Level 3	Repeated, extensive and high profile grievances that may damage JK-1 reputation.	Managing Director/CEO/COO

#### 6.4 Acknowledge

A grievance will be acknowledged by the stakeholder contact officer, within five working days upon receipt of a grievance. Communication will be made either verbally or in written form. Stakeholders will outline their preferred method of contact on the Grievance Lodgment



Form, see Annex I.

The grievance acknowledgement should include a summary of the grievance, method that will be taken to resolve the grievance and an estimated timeframe in which the grievance will be resolved. If required, the stakeholder contact officer may ask stakeholder/s for any additional information or to clarify any issues.

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#### 6.5 Investigate

The grievance owner together with the stakeholder contact officer is responsible for investigating the grievance. The investigation may require the grievance owner to make site visits, consult employees, contact external stakeholders and complete other activities.

Records of meeting, discussion and activities need to be recorded during the investigation. Information gathered during the investigation will be analyzed and will assist in determining how the grievance is handled and what steps need to be taken in order to resolve the grievance.

#### 6.6 Act

The grievance owner is responsible for assigning actions, monitoring actions undertaken and meets the deadlines. Once all actions have been completed and the grievance owner feels the grievance has been resolved, the grievance owner will then inform the stakeholder contact officer to further advise the external/Internal stakeholder/s via their preferred method of contact.

#### 6.7 Follow up and close out

The stakeholder contact officer will contact the external/internal stakeholder/s four weeks after the grievance is resolved to verify that the outcome was satisfied and also gather any feedback on the grievance process.

If required, the stakeholder contact officer may need to follow up with the stakeholder on numerous occasions to confirm all parties are satisfied.

Categories	Grievances	Closing Time
Α	Harassment, Abuse, Corruption etc.	2-3 Days
В	Worker and social welfare	4-5 Days or according to grievances
С	Work environment	Week or according to grievances

#### 7. APPEAL

If the stakeholder(s) are not satisfy with the resolution and/or does not agree with the proposed actions, then the stakeholder contact officer needs to bring the matter to the attention of the Managing Director who will review the grievance and documents gathered throughout the investigation and determine whether further actions are required to resolve the grievance.

If JK-1 is unable to resolve a complaint or a stakeholder is not satisfied with the outcome, JK-1 may seek advice from other independent parties.

#### 8. REPORTING

Information outlining the number of grievances, resolution time and outcomes of grievances will be reported to Managing Director on a monthly basis. JK-1 will evaluate and update the Grievance Mechanism procedure every three years (or when required) to continually improve its stakeholder engagement.



#### 9. STORING OF GRIEVANCES

All records, including grievance forms, investigation notes, and minutes of meetings will be securely stored on JK-1 office with suitable encryption to ensure privacy and confidentiality is maintained for all parties involved.

Prepared By

Approved By



**ANNEX I: GRIEVANCE LODGMENT FORM** 



### **Grievance Lodgment Form**

Name :			☐ Please do not use my name when talking about this concern in public.
Company : (if applicable)			
Date :		Time :	
Preferred Contact Method :	<ul><li>□ Telephone</li><li>□ Email</li><li>□ Mail</li><li>Please provide contact de</li></ul>	etails :	
Supporting Documents Attached?	□ Yes □ No		
Please provide details of your grievance			



What outcome are you seeking?						
Additional Information						
Date :  Stakeholder Contact Officer use only						
Stakeholder Reference :	Customer		Government-Ministry			
	Supplier		Government – Department			
	Community		Government – Local			
	Internal stakeholder					
	Comment :					



ANNEX II GRIEVANCE REGISTER



## **Grievance Register**

Stake Holder	Date Received	Stakeholder Contact Officer	Grievance Owner	Grievance Level (1,2,3)	Grievance Description	Cause of the Grievance	Outcome	If a resolution was offered please indicate 'accepted' or 'not accepted'	Action/Notes